



H1 2017 results

21st September 2017



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1 – Financial highlights

- Total sales ⁽¹⁾: **€ 133,0 m** (+13,9% vs. H116) ; **+ 3,5%** on LFL basis ⁽²⁾
- Order backlog as of 31 August: + 21% (+10% LFL)
- EBITDA adjusted ⁽³⁾ : € 14,2 m - vs € 15,9 m in H116 -
- Net financial debt ⁽⁴⁾: € 51,1 m - vs € 30,2 m as of Dec 2016 -
- Net cash generation (12 months adjusted) ⁽⁵⁾ : **€ 10,7 m** - vs € 11.1 m in H116 -

€ m	H1 2017		H1 2016		Growth	LFL Growth ⁽²⁾
Total sales ⁽¹⁾	133,0	100,0%	116,8	100,0%	+13,9%	+3,5%
EBITDA	12,9	9,7%	15,1	13,0%	-14,7%	-29,8%
EBITDA adjusted ⁽³⁾	14,2	10,7%	15,9	13,6%	-10,7%	-25,0%
Net income	2,0	1,5%	7,7	6,6%	nm	nm
Net financial debt ⁽⁴⁾	51,1		15,4			
Net cash generation (12 months adj.) ⁽⁵⁾	10,7		11,1			

Notes

(1) Total sales include sales of products and other sales

(2) LFL = excluding Spirotech

(3) Excluding one time costs

(4) Including PUT&CALL on minority

(5) See page 15 for details





2 – Net sales breakdown by product

(Euro 000)	H1 16	H1 17			Growth 17/16		% on total	
	Total	LFL	Spirotech	Total	LFL	Total	H116	H117
							Total	Total
Heat exchangers	61.302	69.391	11.682	81.073	13,2%	32,3%	52,5%	60,9%
Air cooled equipment	41.927	40.220		40.220	-4,1%	-4,1%	35,9%	30,2%
Glass doors	8.361	4.631		4.631	-44,6%	-44,6%	7,2%	3,5%
Close control	4.441	4.816		4.816	8,4%	8,4%	3,8%	3,6%
Other	749	1.821	478	2.299	143,1%	206,9%	0,6%	1,7%
Total	116.780	120.879	12.160	133.039	3,5%	13,9%	100,0%	100,0%

LFL i.e. excluding Spirotech



2 – Net sales breakdown by application

(Euro 000)	H1 16 Total	H1 17		Total	Growth 17/16		% on total	
		LFL	Spirotech		LFL	Total	H116 Total	H117 Total
Refrigeration	81.740	83.708	860	84.568	2,4%	3,5%	70,0%	63,6%
Air conditioning	19.413	20.814	3.356	24.170	7,2%	24,5%	16,6%	18,2%
Special applications	11.307	11.128	7.466	18.594	-1,6%	64,4%	9,7%	14,0%
Power generation & others	3.571	3.408	-	3.408	-4,6%	-4,6%	3,1%	2,6%
Other sales	749	1.821	478	2.299	143,1%	206,9%	0,6%	1,7%
Total	116.780	120.879	12.160	133.039	3,5%	13,9%	100,0%	100,0%

LFL i.e. excluding Spirotech



2 – Net sales breakdown

Key highlights H1 2017 (€ 133,0 m)

1. Overall results below expectation, partially retracing from high growth achieved in 2016 (+ 9,7% LFL)
2. Robust growth in Heat exchangers (+13,2% LFL) and Close control (+8,4% LFL)
3. Slightly sales decline in Air cooled equipment (-4,1%)
4. Disappointing sales in Glass doors (TGD) - 44,6% due to identified problems with top 2 customers (see page 11)
5. Good performance of newly acquired Spirotech (+ 19,6% vs H1 16) (see page 12)
6. Mixed results in Europe (Italy: +5,9% – excl. TGD / Poland: +105% - LFL -5,9% / Germany: + 0,8% /Czech Republic: +39,7% / UK: + 23,2% / Spain: + 33,9%)
7. Sustained good growth in Russia (+21,6%), other Eastern countries and India.



3 – Profit & loss

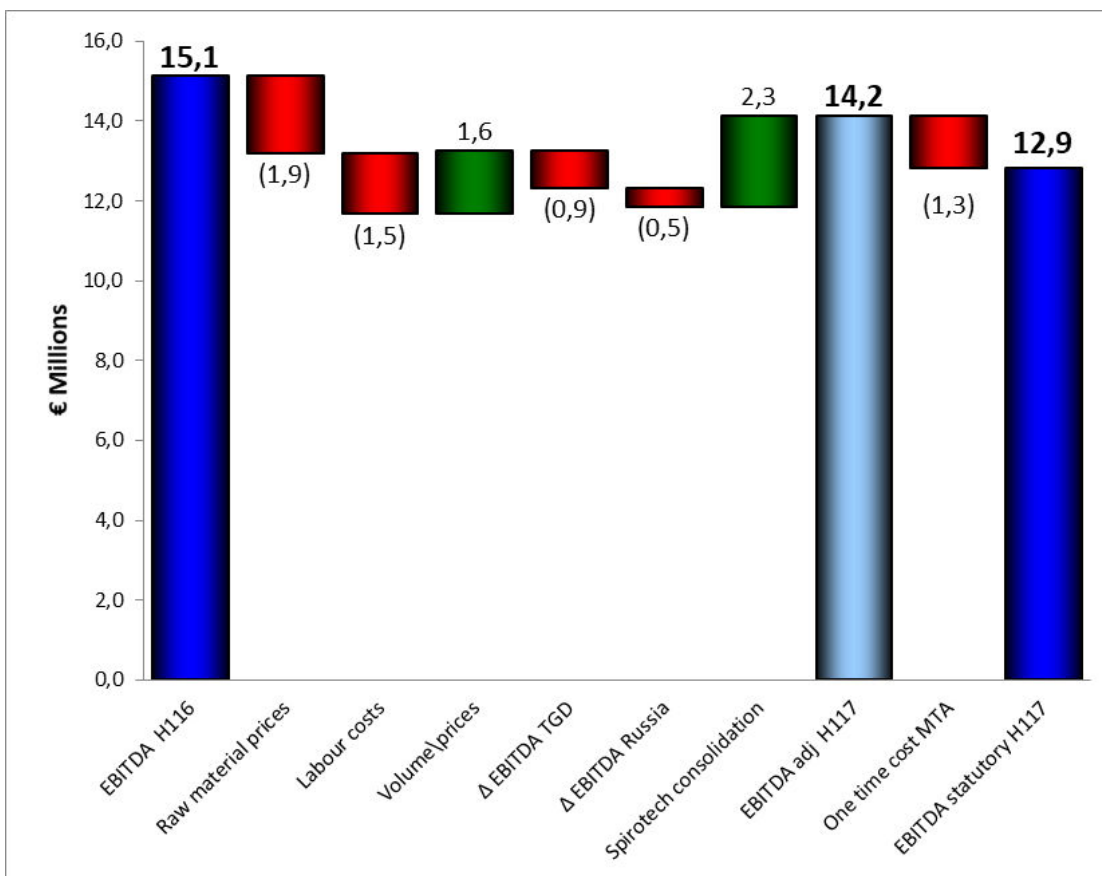
- See EBITDA bridge analysis
- Net financial charges include unrealized FX losses of € 3.8 M and realized FX gain of € 0,4 m
- Excluding FX the financial result was negative by € 0,2M
- Increase of nominal tax rate due to non deductible unrealized FX losses
- 80.8% of net income drop is explained by FX losses/gains
- See net income bridge analysis

Consolidated Profit & Loss Reclassified (000 Euro)	H1 2017	% sales	H1 2016	% sales	Delta % H117 vs H116
Sales and operating income	133.039	100,0%	116.780	100,0%	13,9%
Purchases of materials	(74.745)	-56,2%	(59.302)	-50,8%	
Inventory increase (decrease)	4.086	3,1%	922	0,8%	
Services	(20.020)	-15,0%	(17.813)	-15,3%	
Labour cost	(28.791)	-21,6%	(24.573)	-21,0%	
Other operating costs	(672)	-0,5%	(884)	-0,8%	
Total operating costs	(120.142)	-90,3%	(101.650)	-87,0%	18,2%
EBITDA	12.897	9,7%	15.130	13,0%	-14,8%
		0		0	
Increase (decrease) of derivatives fair value	119	0,1%	(188)	-0,2%	
Depreciation	(6.967)	-5,2%	(6.277)	-5,4%	
Gain (loss) of non current assets	91	0,1%	37	0,0%	
EBIT	6.140	4,6%	8.702	7,5%	-29,4%
Net financial charges	(3.622)	-2,7%	14	0,0%	
EBT	2.518	1,9%	8.716	7,5%	-71,1%
Income taxes	(520)	-0,4%	(1.022)	-0,9%	
Net income	1.998	1,5%	7.694	6,6%	-74,0%
Minority interest	143	0,1%	323	0,3%	
Group net income	1.855	1,4%	7.371	6,3%	-74,8%



3 – EBITDA bridge analysis

- Raw material (CU-AL) price increases € (1.9) m
- Increase of labor costs € (1.5) m
- EBITDA increase thanks to volume and margin € +1.6 m
- Glass doors (TGD) impact = € (0.9) m
- Russia impact = € (0.5) m
- One time cost due to MTA listing € (1.3) m
- See next pages for details





3 – Raw material impact

- In November 2016 a sudden and substantial increase in the prices of major raw materials (Cu and Al) resulted in an increase in raw material costs in H117 of 16.0% for Cu and 14.4% for Al compared to H116.
- The process of adjusting sales prices is ongoing, through:
 - Increase sales pricelists.
 - Automatic price increases provided for in supply contracts for OEM (approximately 60% of Heat exchangers volumes).
 - Negotiations with the remaining customers.
- This abnormal trend has caused a temporary compression of the margins that is being absorbed.
- Profitability recovery requires more than one semester to have a complete implementation.
- Some competitors have deferred the pricelist increases in anticipation of a possible reduction in raw material prices.
- The impact on consolidated EBITDA was € 1.9 m (1.4% of consolidated revenue).



3 – Labor cost impact

- In view of an expected increase in sales volumes and production reallocations, the group increased the workforce (on average 122 units of which 108 direct and 14 white collars).
- Increasing volumes are showing (increase in order backlog at 31/8/17 compared with 2016 by 21%).
- However, such volumes grew lagging behind expectations, resulting in a temporary compression of the EBITDA margin of € 1.5m (1.1% of consolidated revenues).



3 – Glass doors (TGD) impact

- Activity in the glass doors segment (TGD) has been affected by problems with the two main customers:
 - Customer no. 1 has decided to internalize the production of a series of door models.
 - The customer no. 2 temporarily suspended purchases.
- This led to a 44.6% drop in turnover, bringing it to pre-acquisition levels in 2014.
- The impact on consolidated EBITDA was € 0.9 M (0.7% of consolidated sales).
- New customer's search activity, reducing dependence on fewer customers, greater internationalization of sales and new field of application identified by the R&D programs are expected to put back TGD to the growth paths recorded in 2015-2016 (+ 44.3%).
- As of August 2017 the Glass doors backlog is down by 24.8%.

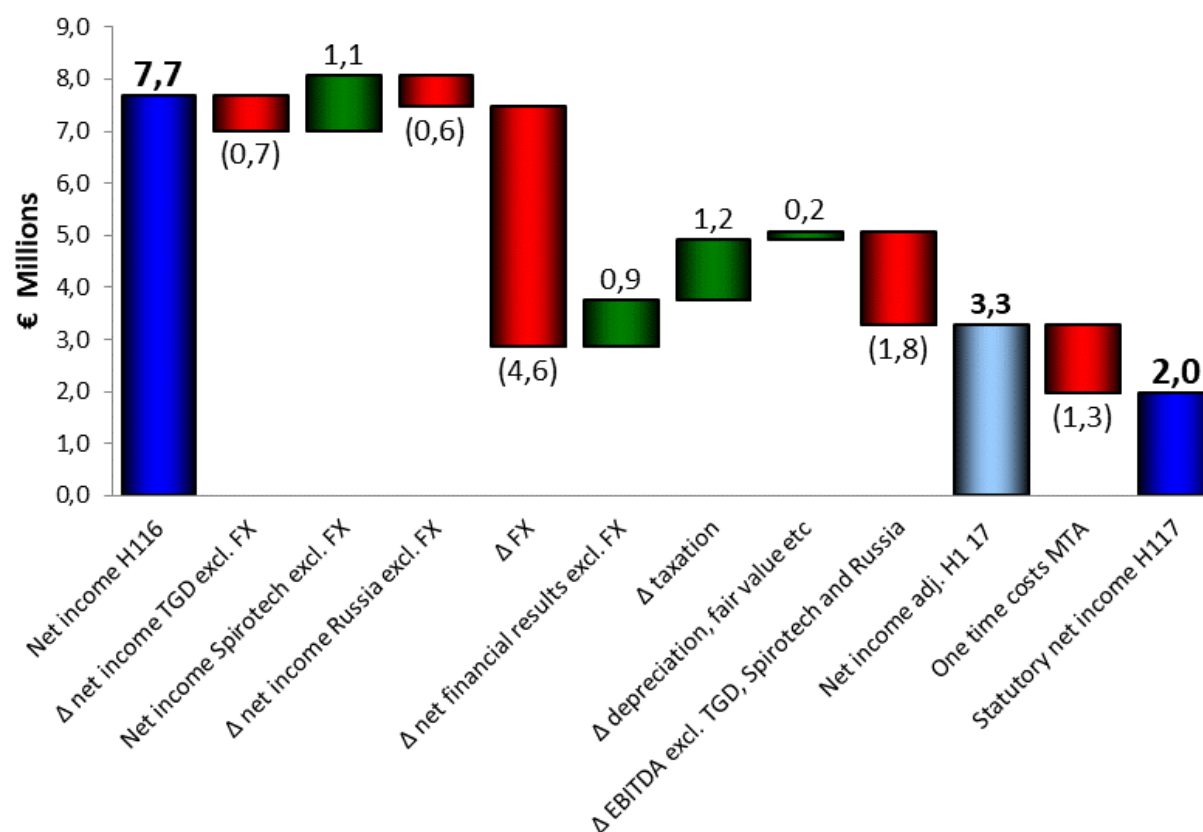


3 – Spirotech integration

- In the H117 T Spirotech has confirmed its historical performance :
 - Sales increase : + 19.6%
 - EBITDA margin: 18.7%
- Growth prospects with the acquisition of new major customers are confirmed.
- Spirotech's integration into the group continues as expected:
 - The integration of all commercial activities has already been achieved.
 - Integration of information systems is ongoing and will be completed by 2017.
 - The integration of supply management is underway with expectations of significant improvements in NWC management.
- The project of production of air cooled equipment was launched.



3 – Net income bridge analysis



Due to rounding, numbers presented throughout this chart may not add up precisely to the totals provided
 Source: management analysis of consolidated Net income as of 30/6/2017



4 – Net working capital

- Tight control of working capital
- Seasonality in working capital needs
- Spirotech consolidation impact:
 - ❑ $\Delta \text{NWC} = \text{€ } 7,5 \text{ m}$
 - ❑ Spirotech NWC / sales = 34,1%
- Excluding Spirotech, NWC = 12,4% of sales

Net Working Capital: H117 vs H116						
€uro/000	30/06/2017 (1)	Days ⁽¹⁾	LFL 30/6/17 ⁽²⁾	Days ⁽²⁾	30/06/2016 (2)	Days ⁽²⁾
Stock	34.743	49	30.098	46	25.350	41
A/reicevable	53.853	75	49.902	76	49.984	81
Less: A/payable ⁽³⁾	(51.802)	98	(50.673)	106	(46.857)	109
Net working capital	36.794	51	29.327	45	28.477	46
% on net sales	14,3%		12,4%		12,8%	

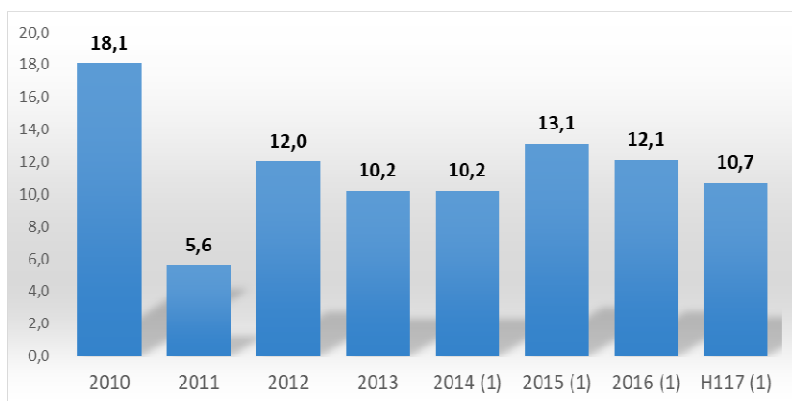
(1) Including Spirotech
 (2) Excluding Spirotech
 (3) Including purchases of raw materials and services



5 – Net cash flow

- Consistently strong cash generation
- In October 2016 impact of acquisitions
- NWC synergies with Spirotech to be cashed in
- Increased capex program above maintenance level

LTM net cash generation adjusted 2010-H1 2017 (€ m):



(1) 2010-2013 ITA GAAP – 2014-2017 IFRS

Net cash / (net debt)	€ m	
Net financial position as of June 16	(15,4)	
Net financial position as of June 17	(51,1)	
Decrease in net financial position	(35,7)	(35,7)
+ Dividends paid in 2017		4,4
+ Accelerated capex program		7,5
+ Treasury stock purchase		0,4
+ Spirotech acquisition including transaction costs & oth		34,1
= Total normalized net cash flow		10,7



6 – Balance sheet

- Seasonal working capital needs
- Strong financial structure
- Debt capacity to finance acquisitions:
 - PFN / LTM adj EBITDA = 1.6x

Consolidated Balance Sheet Reclassified (000 Euro)	30/06/2017	% net invested capital	31/12/2016	% net invested capital	30/06/2016	% net invested capital
Net intangible assets	59.053		58.432		39.812	
Net tangible assets	107.551		103.127		92.678	
Pre-paid taxes	3.774		3.059		3.426	
Financial assets	1.991		2.050		923	
Non current assets (A)	172.369	92,7%	166.668	101,2%	136.839	96,0%
Inventory	34.743		30.914		25.350	
A/receivable	53.853		45.456		49.984	
Other receivables and current assets	8.711		7.525		6.788	
Current assets (B)	97.307		83.895		82.122	
A/payable	51.802		53.070		46.857	
Other payable and current liabilities	15.476		16.407		13.981	
Current liabilities (C)	67.278		69.477		60.838	
Working capital (D=B-C)	30.029	16,1%	14.418	8,8%	21.284	14,9%
Personnel provisions	3.898		3.936		3.580	
Deferred taxes	10.339		10.329		9.818	
Risk provisions	2.184		2.182		2.158	
Long term liabilities (E)	16.421	8,8%	16.447	10,0%	15.556	10,9%
Net invested capital (A+D-E)	185.977	100,0%	164.639	100,0%	142.567	100,0%
Group net worth	132.912		132.572		124.861	
Minority interest	1.967		1.823		2.281	
Total group net worth	134.879	72,5%	134.395	81,6%	127.142	89,2%
M/L term net financial position	123.678		107.705		83.753	
Short term net financial position (cash)	(72.580)		(77.461)		(68.328)	
Net financial position	51.098	27,5%	30.244	18,4%	15.425	10,8%
Net worth and net financial position	185.977	100,0%	164.639	100,0%	142.567	100,0%

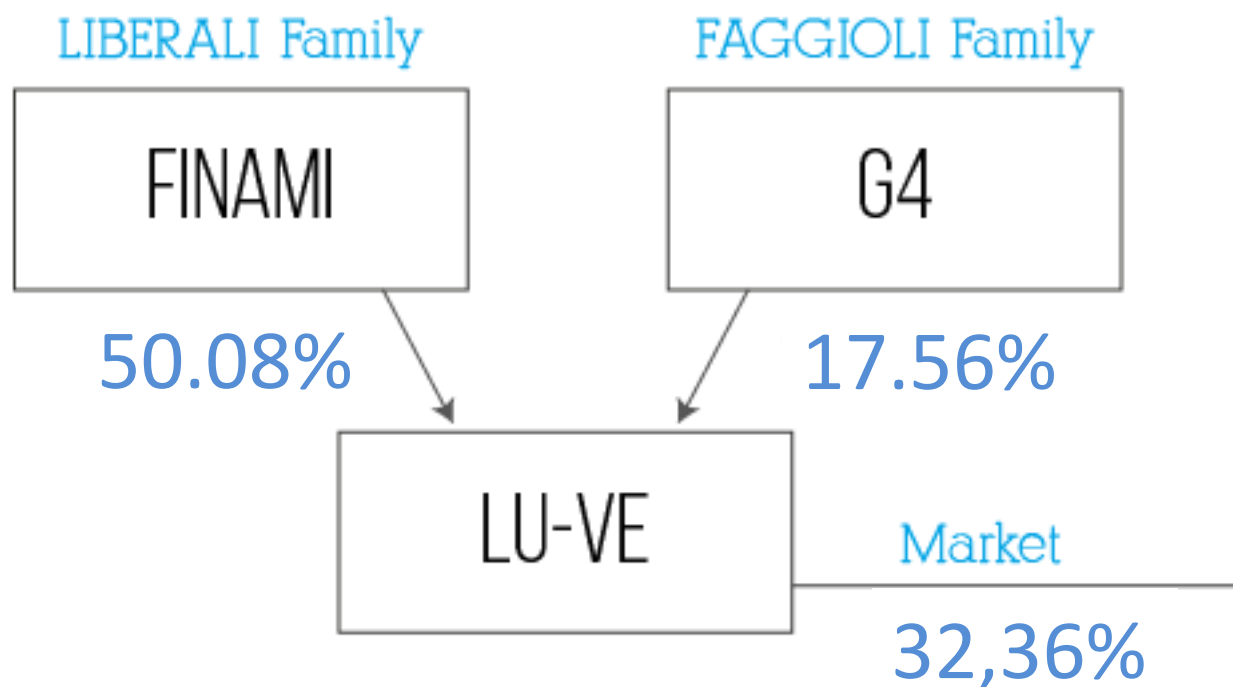


7 - Future developments

1. Integration of Spirotech **In progress**
2. Filing MTA – spring 2017 **Delivered: 21 June 2017**
3. Accelerated capex program **In progress**
4. Orderbook increased by 21% as of 31 August 2017 (+10% LFL)
5. M&A activity (about € 40/50 millions firepower) **In progress**



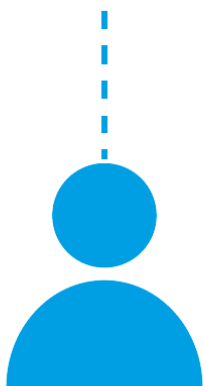
8 – Shareholder Structure ⁽¹⁾



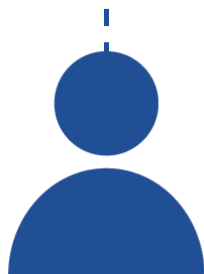


8 – Group structure: Management Team

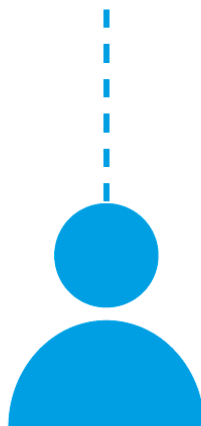
IGINIO LIBERALI
PRESIDENT
LU-VE GROUP



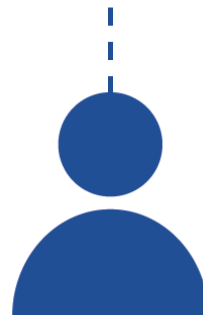
PIERLUIGI FAGGIOLI
VICE PRESIDENT
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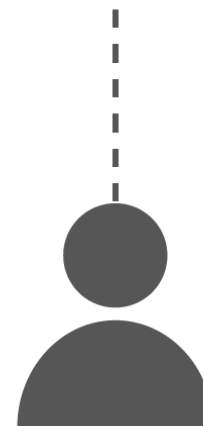
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CFO





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DAYS HAVE
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NAZIM HIKMET